

2011-12 CALPERS Position Summary

as of September 30, 2011

Division	Total Positions Authorized	Total Vacant Positions	Percent of Vacant Positions
Actuarial Office	45.0	5.0	11.1%
Benefit Programs Policy and Planning			
Health Plan Administration	33.0	3.0	9.1%
Health Policy Research	39.0	6.0	15.4%
Long-Term Care Program	6.0	1.0	16.7%
Policy Administration	10.0	-	0.0%
Retirement Research and Planning	9.0	1.0	11.1%
Subtotal	97.0	11.0	11.3%
Customer Services and Support			
Benefit Services	249.5	18.5	7.4%
CERBT	7.0	-	0.0%
Customer Account Services- Retirement Acct Services	202.0	6.0	3.0%
Customer Account Services- Health Acct Services	101.0	7.0	6.9%
Customer Service and Outreach	286.0	7.0	2.4%
Judges and Legislators Retirement System	11.0	2.0	18.2%
Social Security	4.0	-	0.0%
Subtotal	860.5	40.5	4.7%
Executive Office	17.0	1.0	5.9%
Financial Office			
Enterprise Privacy and Protection	13.0	1.0	7.7%
Enterprise Risk Intelligence	6.0	4.0	66.7%
Fiscal Services	151.0	4.0	2.6%
Health Insurance Portability & Accountability Act	3.0	-	0.0%
Office of Enterprise Compliance	14.0	4.0	28.6%
Subtotal	187.0	13.0	7.0%
General Counsel			
Legal Office	59.0	6.0	10.2%
Office of Audit Services	47.0	3.0	6.4%
Subtotal	106.0	9.0	8.5%
Investment Office			
Investment Office	262.0	36.0	13.7%
Supplemental Income Plan	9.0	-	0.0%
Subtotal	271.0	36.0	13.3%
Office of External Affairs			
Office of Governmental Affairs	11.0	-	0.0%
Public Affairs	35.0	2.0	5.7%
Strategic Event Management	3.0	-	0.0%
Stakeholders Relations	4.0	-	0.0%
Subtotal	53.0	2.0	3.8%
Operations and Technology			
Diversity Outreach Program	6.0	1.0	16.7%
Human Resources	107.0	8.0	7.5%
Operations Support Services	98.5	6.0	6.1%
Enterprise Strategy & Performance	39.0	6.0	15.4%
Subtotal	250.5	21.0	8.4%
Information Technology			
Enterprise Transition Management (ETM)	2.0	0.0	0.0%
Information Technology Administration	22.0	3.0	13.6%
Innovation and Implementation Services	108.0	10.0	9.3%
Pension System Resumption Project (PSR)	12.0	2.0	16.7%
Technology Services and Support	336.0	27.0	8.0%
Subtotal	480.0	42.0	8.8%
Unallocated¹	1.0	1.0	100.0%
Total	2,368.0	181.5	7.7%

¹ Includes position from R Street which no longer has a budget.